

A: Assets, D: Debt, E: Equity, NWC: Net Working Capital, R: Revenue

Basics

Assets = Debt(Liabilities) + Equity $\iff A = D + E$

Income = Revenue - Expenses

Net Working Capital = (Current Assets) - (Current Liabilities) $\iff NWC = CA - CL$

CashFlow(Assets) = CashFlow(Creditors) + CashFlow(Stockholders) $\iff CF(A) = CF(B) + CF(S)$

Operating Cashflow = (Net Income) + Depreciation + (Δ NWC) $\iff OCF = EBIT + Depreciation - Taxes$

Liquidity Ratios

Current Ratio = (Current Assets)/(Current Liabilities) $\iff CR = CA/CL$

Quick Ratio = (Current Assets - Inventory)/(Current Liabilities) $\iff CR = (CA - Inv)/CL$

Cash Ratio = Cash/(Current Liabilities) $\iff Cash/CL$

Leverage Ratios

Total Debt Ratio = (Assets - Equity)/Assets $\iff TDR = (A - E)/A$

Debt/Equity Ratio = Debt/Equity $\iff D/E$

Equity Multiplier = Assets/Equity $\iff 1 + Debt/Equity \iff EM = A/E \iff 1 + D/E$

Coverage Ratios

Times Interest Earned = (Earnings Before Interest and Taxes)/Interest $\iff TIE = EBIT/Interest$

Cash Coverage = (EBIT + Depreciation + Amortization)/Interest

Ratio Analysis

Inventory Turnover = Cost of Goods Sold/Inventory $\iff IT = COGS/Inventory$

Days' Sales in Inventory = 365/(Inventory Turnover) $\iff DSI = 365/IT$

Receivables Ratios

Receivables Turnover = Sales/(Accounts Receivable) $\iff RT = S/AR$

Days' Sales in Receivables = 365/(Receivables Turnover) $\iff DSR = 365/RT$

Total Asset Turnover = Sales/(Total Assets) $\iff TAT = S/A$

Profitability Ratios

Profit Margin = (Net Income)/Sales $\iff PM = NI/S$

Return on Assets = (Net Income)/(Total Assets) $\iff ROA = NI/A$

Return on Equity = (Net Income)/(Total Equity) $\iff ROE = NI/E$

Market Value Measures

Earnings Per Share = (Net Income)/(Shares Outstanding) $\iff EPS = NI/SO$

Price-to-Earnings Ratio = (Price per Share)/(Earnings per Share) $\iff PE \text{ Ratio} = PPS/EPS$

Market Capitalization = (PPS)·(Shares Outstanding)

Dividend Ratios

Dividend Payout Ratio = (Dividends Paid)/Net Income = d

Retention Ratio = 1 - (Dividends Paid)/Net Income $\iff b = 1 - d$

Du-Pont Identity

$ROE = \frac{NI}{S} \cdot \frac{S}{A} \cdot \frac{A}{E} \iff ROE = PM \cdot TAT \cdot EM$

Pro Forma Income Statement for year n

(Projected) Sales_n = Sales_{n-1}·(1 + Growth Rate)

(Projected) (Cost of Goods Sold)_n = (Cost of Goods Sold)_{n-1}·(1 + Growth Rate)

(Projected) (Taxable Income)_n = Sales_n - Costs_n - Interest_n

(Projected) Interest_n = Interest_{n-1} + (Interest Rate)·D

(Projected) Taxes_n = (Tax Rate)·(Taxable Income)_n

(Projected) (Net Income)_n = (Taxable Income)_n - Taxes_n

(Projected) Dividends_n = (Net Income)_n·(Dividend Payout Ratio)

(Projected) (Addition to Retained Earnings)_n = (Net Income)_n - Dividends_n = (Δ Retained Earnings)

Pro Forma Balance Sheet for year n

(Projected) Cash_n = Cash_{n-1}·(1 + Growth Rate)

(Projected) (Accounts Receivable)_n = (Accounts Receivable)_{n-1}·(1 + Growth Rate)

(Projected) Inventory_n = Inventory_{n-1}·(1 + Growth Rate)

(Projected) (Net Fixed Assets)_n = (Net Fixed Assets)_{n-1}·(1 + Growth Rate)

(Projected) (Accounts Payable)_n = (Accounts Payable)_{n-1}·(1 + Growth Rate)

(Projected) (Notes Payable)_n = (Notes Payable)_{n-1} + D

(Projected) (Long Term Debt)_n = (Long Term Debt)_{n-1} + D

(Projected) (Stock)_n = (Stock)_{n-1} - (Buy Backs)

(Projected) (Retained Earnings)_n = (Retained Earnings)_{n-1} + Δ Retained Earnings

Solve for D by setting Total Assets = Total Liabilities

The example in the pro forma worksheet said to assume that NWC stays the same

External Financing Needed (EFN)

EFN = (Projected Total Assets) - (Spontaneous Δ Liabilities) - (Δ Retained Earnings)

EFN > 0 ? "External financing needed" : "Company has excess funds"

Growth Rate

Internal Groth Rate = (ROA·b)/(1 - ROA·b) = IGR

Sustainable Groth Rate = (ROE·b)/(1 - ROE·b) = SGR

Assuming a constant growth in Sales and COGS of 25% (*i*), $d = \frac{1}{3}$ ($\implies b = \frac{2}{3}$), and a constant NWC (*ii*), we get:

Pro Forma Income Statement	2013	% of Sales	2014 (Projected)
Sales	1000	80%	$1000 \cdot 1.25 = 1250^*$
Costs	800	80%	$800 \cdot 1.25 = 1000^*$
Taxable Income	200	20%	$1250 - 1000 - 0 = 250^\gamma$
Taxes(34%)	68	6.8%	$0.34 \cdot 250 = 85^\gamma$
Net Income	132	13.2%	$250 - 85 = 165^\gamma$
Dividends	44	4.4%	$165 \cdot \frac{1}{3} = 55^\gamma$
Additions to Retained Earnings	88	8.8%	$165 - 55 = 110^\gamma$

Pro Forma Balance Sheet				
Assets				
	2013	% of Sales		2014 (Projected)
Current Assets				
Cash	160	16%		$160 \cdot 1.25 = 200^*$
Accounts Receivable	440	44%		$440 \cdot 1.25 = 550^*$
Inventory	600	60%		$600 \cdot 1.25 = 750^*$
Total Current Assets	1200	120%		$1200 \cdot 1.25 = 1500^*$
Net Fixed Assets	1800	180%		$1800 \cdot 1.25 = 2250^*$
Total Assets	3000	300%		$3000 \cdot 1.25 = 3750^*$
Liabilities				
	2013	% of Sales	1 st Step	2014 (Projected)
Current Liabilities				
Accounts Payable	300	30%	$300 \cdot 1.25 = 375^*$	$300 \cdot 1.25 = 375^*$
Notes Payable	100	n/a	100	325 $^\alpha$
Total Current Liabilities	1200	120%	1500	700 $^\alpha$
Long-Term Debt	800	n/a	800	1140 $^\beta$
Owners' Equity				
Stock	800	n/a	800	800 $^\gamma$
Retained Earnings	1000	n/a	$1000 + 110 = 1110$	$1000 + 110 = 1110^\gamma$
Total Liabilities and O.E.	3000	n/a	3185 $^\delta$	3750

*: By (*i*), we have that (Growth Rate) = 0.25 \implies (*)₂₀₁₄ = *.1.25.

α : By (*ii*), we get $1200 - 400 = 800 \implies 1500 - CL_{2014} = 800 \implies CL_{2014} = 700$ and (Notes Payable) = $700 - 375 = 325$.

β : We have that $(\text{Total Assets})_{2014} = 3750 \implies 3750 = CL_{2014} + LTD_{2014} + OE_{2014} \implies LTD_{2014} = 3750 - 700 - 1910 = 1140$.

γ : The rest of the entries in the table are filled out using the equations from **Pro Forma * for year n**.

δ : $3185 \implies \text{EFN} = 3750 - 3185 = 565$.

Definitions and Et Cetera

Capital Budgeting: Evaluating and selecting long-term investments.

Capital Structure Mix of debt and equity to finance operations.

Net Working Capital: Reflects short-term financial health. $NWC > 0$? Usually good : Usually bad.

Internal Growth Rate: Maximum growth rate *without* EFN.

Sustainable Growth Rate: Maximum growth rate *without* EFN *and* maintaining a constant debt/equity ratio.

$SGR < IGR \implies$ The company has some shit internal growth management. Change dividend policy, \uparrow efficiency, \uparrow profitability. No EFN.

$SGR = IGR \implies$ The company is able to finance its growth solely through retained earnings and doesn't need EFN.

$SGR > IGR \implies$ The company can grow faster than internal financing alone. We can use EFN.

EFN (again) = $\frac{\text{Assets} - (\text{Spontaneous Liabilities})}{\text{Sales}} \cdot \Delta\text{Sales} - ([\text{Profit Margin}] \cdot [\text{Projected Sales}]) \cdot (1 - d)$

